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June 1, 2026

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Notice Concerning Capital and Business Alliance

OSAKA ORGANIC CHEMICAL INDUSTRY LTD. (the “Company”) hereby announces that it has reached an agreement today with SANBO CHEMICAL IND. CO., LTD. (hereinafter “Sanbo Chemical”) regarding a capital and business alliance, as detailed below.

1. Purpose and background of the capital and business alliance

In recent years, particularly in the semiconductor and electronic materials sectors, the demand for more advanced and higher-purity materials has been growing, and as a result, the importance of a stable supply system and quality assurance system has also increased. In light of these changes in the business environment, materials manufacturers are now expected to go beyond simply deepening their technologies on a standalone basis and instead flexibly combine technological platforms with different strengths to accelerate development and expand areas they can cover.

The Company views this market environment as an opportunity for medium- to long-term growth and has decided to enter into a capital and business alliance with Sanbo Chemical with the aim of continuously enhancing corporate value.

Using specialty acrylic esters as its key materials and leveraging the high-purity, high-quality materials it has developed through the advanced distillation technology honed since its founding as its unique value, the Company has been providing materials essential to society across a wide range of markets, including cutting-edge fields. In addition, according to the medium-term management plan, “Progress & Development 2030,” the Company is strengthening the development and production system of cutting-edge semiconductor materials through the construction of a medium-scale laboratory and the operation of manufacturing facilities, in which approximately 8.0 billion yen has been invested. The Company is also promoting the establishment of a stable

supply system by enabling dual-site production at the Kanazawa and Sakata Plants and further advancement of high-purity technology, including the plan to construct new facilities at the Sakata Plant announced on December 26, 2025.

On the other hand, Sanbo Chemical is a chemical manufacturer that has continued to grow since its founding in 1950, with organic synthesis as its core technology. Its main products are high-value-added organic compounds for the electronic materials, display materials, and pharmaceutical and agricultural chemicals sectors. Leveraging its advanced impurity and metal control technologies and its ability to rapidly start mass production, Sanbo Chemical has flexibly and swiftly addressed the diverse needs of customers in the advanced materials sector, backed by a stable supply and robust quality assurance system supported by its four-plant network.

While the two companies share common business areas, primarily in the semiconductor and electronic materials sectors, and possess technical affinities in terms of high-purity and quality control, they maintain a complementary relationship with minimal overlap in their core materials.

Through this partnership, we aim to strengthen our competitiveness and achieve sustainable growth in the advanced materials sector by organically integrating the companies' core technologies and development and manufacturing platforms.

2. Details of the capital and business alliance

(1) Overview of the capital alliance

- The Company will acquire 50,204 shares (33.8% of voting rights) of Sanbo Chemical's issued shares on June 1, 2026.
- The acquisition price has not been disclosed.

(2) Direction of the business alliance

- Joint development of photoresist raw materials and related materials for semiconductors
- Material design that integrates the optimization of monomer feedstocks, photosensitive materials, and solvents for semiconductor photoresists
- Technical collaboration aimed at advancing high-purity and metal management technologies
- Dramatic improvements in development speed and technical maturity

3. Key synergies resulting from the business alliance

- The companies specialize in different molecular frameworks and technological approaches, and the integration of their technologies through the alliance is expected to broaden the range of technical fields they can address.
- While the companies share the common strength of high-purity technology, their respective product forms differ: liquids and powders. By incorporating each other's insights, we can further advance our purification and quality control technologies.
- Since the companies operate in common markets, such as the semiconductor and display markets, while

offering different product lines, we expect to create new market opportunities by enhancing our ability to propose solutions to customers.

4. Overview of SANBO CHEMICAL IND. CO., LTD.

Name	SANBO CHEMICAL IND. CO., LTD.
Location	1-31 Kannabe-cho, Sakai-ku, Sakai-shi, Osaka
Name of representative	Masataka Fujioka, President
Description of business	Manufacture and sale of photosensitive chemicals, pharmaceuticals and intermediate pharmaceutical products, recording chemical products, functional dyestuffs and various other industrial chemicals
Capital	96 million yen
Date of establishment	November 10, 1952

5. Future outlook

At this moment, the Company expects the capital and business alliance to have only a minor impact on its financial results for the fiscal year ended November 30, 2026. Should any developments requiring disclosure arise in the future, we will notify you promptly.